



BUSINESS STUDIES

GRADE: 11

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ANNUAL TEACHING PLAN(ATP)

2026



MANAGEMENT PLAN FOR BUSINESS STUDIES GRADE 11

According to Circular 11 of 2017, the new structure of Grades 10 – 12 is as follows:

PAPER	CONTENT	DURATION	TOTAL MARKS
PAPER 1	BUSINESS ENVIRONMENTS BUSINESS OPERATIONS	2 HOURS	150
PAPER 2	BUSINESS VENTURES BUSINESS ROLES	2 HOURS	150

TOPICS PER PAPER: MID-YEAR QUESTION PAPER

PAPER 1	BUSINESS ENVIRONMENT	BUSINESS OPERATIONS
SUB-TOPICS	<ul style="list-style-type: none"> - Influences of the business environment - Challenges of the business environment - Adapting to the challenges of the business environment - Impact and challenges of contemporary socio-economic issues on business operations - Business sectors 	<ul style="list-style-type: none"> - Marketing function - Production function

PAPER 2	BUSINESS VENTURES	BUSINESS ROLES
SUB-TOPICS	<ul style="list-style-type: none"> - Benefits of a company versus other forms of ownership - Avenues of acquiring a business 	<ul style="list-style-type: none"> - Creative thinking and problem-solving - Stress, crisis, and change management - Professionalism and ethics

PAPER 1	PAPER 2	MARKS
TIME: 2 HOURS	TIME: 2 HOURS	
MARKS 150	MARKS 150	
SECTION A COMPULSORY TYPES OF QUESTIONS: QUESTION 1.1 Multiple Choice Question 1.2 Matching item 1.3 Choose the correct word(s)	SECTION A COMPULSORY TYPES OF QUESTIONS: QUESTION 1.1Multiple Choice Question 1.2Matching item 1.3Choose the correct word(s)	30 marks
Section B Question 2 Business Environments	Section B Question 2 Business Ventures	40 marks
Question 3 Business Operations	Question 3 Business Roles	40 marks
Question 4 Miscellaneous Question Business Environment and Business Operations	Question 4 Miscellaneous Question Business Ventures and Business Roles	40 marks 20 marks 20 marks
Section C Question 5: Business Environment Question 6: Business Operations	Section C Question 5: Business Ventures Question 6: Business Roles	40 marks



TERM	TASK DESCRIPTION	RAW TASK TOTAL	TERM WEIGHT %	SBA WEIGHT %	PROMOTION MARK %
1	CASE STUDY	50	25	10	40
	CONTROLLED TEST	100	75	20	
2	PRESENTATION	50	25	10	40
	MID- YEAR EXAMINATION	300	75	20	
3	PROJECT	50	25	20	60
	CONTROLLED TEST 2	100	75	20	
4	FINAL EXAMINATIONS: PAPER 1 AND PAPER 2 2 HOURS	300	-	-	60
FINAL				100	100



FIRST TERM								
WEEK	CAPS TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER
Week 1 and 2 14-28 January 10 School days	Influences on business environments Influences on, and control factors relating to the business environments	<ul style="list-style-type: none"> Ways to be involved in a business environment if beneficial to business: (Recap components of business environments) <p>Micro environment</p> <ul style="list-style-type: none"> The business vision, mission statement, goals and objectives, organisational resources, management, and leadership, eight functions and activities of the business. <p>Market environment</p> <ul style="list-style-type: none"> The consumers/customers, suppliers, intermediaries, competitors, other organisations/civil society (e.g., community-based organisations – CBOs, non-governmental organisations – NGOs, regulators, strategic allies, and unions) <p>Macro-environment</p> <ul style="list-style-type: none"> The physical/natural environment/economic environment/social, cultural, and demographic environment/technological environment/legal and political environment/international/global environment/institutional environment. Examination of control factors, e.g. more control over micro environment, less control over market environment and no control over macro environment. 	7.4%	7.4%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 exam guidelines Topic test Newspaper articles Internet Magazine Other audio-visual media 		P1

WEEK	CAPS TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER
Week 3 29 January 04 February 5 School days	Challenges of the business environment	<p>The challenges of the micro (internal), market, and macro business environments</p> <p>Challenges of the microenvironment (e.g., difficult employees, lack of vision and mission, lack of adequate management skills, unions, strikes, and go-slows, etc.)</p> <p>Challenges of the market environment (e.g., competition, shortages of supply, changes in consumer behaviour, demographics and psychographics, socio-cultural factors, etc.)</p> <p>Challenges of the macro environment (e.g., changes in income levels, political changes, contemporary legal legislation, labour restrictions, micro-lending, globalisation/ international challenges, social values and demographics, socioeconomic issues, etc.)</p>	3.7%	11.1%	<p>Informal</p> <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine Other audio-visual media 		P1

WEEK	CAPS TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER
Week 4-5 05-18 Feb 10 School days	Adapting to the challenges of the business environments	<p>How a business constantly needs to adapt to the challenges of the micro (internal), market and macro business environments</p> <ul style="list-style-type: none"> Ways in which a business can adapt to challenges of the business environment, and whether this is to the benefit of the business. <ul style="list-style-type: none"> Information management, strategic responses, mergers, takeovers, acquisitions and alliances, organisation design and flexibility, a direct influence on the environment, and social responsibility Lobbying, networking, and power relations Lobbying e.g., hedging against inflation, bargaining sessions between management and unions, influencing supervisory body, etc. Networking, e.g., finding new customers, etc. Power relationships e.g., strategic alliance agreements, persuasion of large investors, company representatives, etc. 				<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine Other audio-visual media 		1

WEEK	CAPS TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER	
Week 6 19 -25 February 5 School days	Impact and challenges of contemporary socioeconomic issues in business operations	<ul style="list-style-type: none"> The impact of contemporary socio-economic issues on business operations, and their challenges; decisions for specific business situations. The impact of contemporary socio-economic issues on business operations and productivity, e.g. income, inflation, social, cultural and demographic issues, economic crime, population growth, illiteracy, lack of skills, unavailability of natural resources, inefficiency in the use of resources, dumping, exhaustion of natural resources, piracy, strikes Possible business solutions/contributions to deal with the Piracy: <ul style="list-style-type: none"> The nature and definition of each intellectual property right. <ul style="list-style-type: none"> Copyright Patent Trademark Investigation of developments in industrial relations that relate to contemporary business practice. <ul style="list-style-type: none"> Labour strikes, go-slows, and lockouts Labour Relations Act (nature and purpose) What is a trade union? History of trade unions Roles of trade unions Functions of trade unions 	3.7%	22.2%	 	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper Articles Internet Magazine Other audio-visual media 		P1
Week 7 26 February 04 March 5 School days	Business sectors	<ul style="list-style-type: none"> The links between various primary, secondary, and tertiary enterprises. Examination of the links between: <ul style="list-style-type: none"> Primary sectors Secondary sectors , tertiary 	3.7%	25.9%	 	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines 		P1

Week 8 05-11 March 5 Schools days	The benefit of a company over other forms of ownership	The benefits and challenges of establishing a company versus other forms of ownership (including taxation issues) TEACH FORMS OF OWNERSHIP IN PREPARATION FOR GRADE 12 <ul style="list-style-type: none"> • Recap the characteristics, advantages, and disadvantages of the forms of ownership • The benefits and challenges of establishing a company versus other forms of ownership i.e., sole trader, partnership, and co-operatives (Including taxation issues). • Formation of companies <ul style="list-style-type: none"> ○ The company's charter ○ Memorandum of Incorporation ○ Name of the company incorporation, and commencement of the company ○ Prospectus 	3.7%	29.6%	Informal <ul style="list-style-type: none"> • Class activities • Home activities • Assignment • Topic test 	<ul style="list-style-type: none"> • Textbooks • 2024 Revised notes • 2023 exam guidelines • Newspaper articles • Internet • Magazine • Other audio-visual media 		P2
Week 9 12-18 March 5 School days	Avenues of acquiring a business	<ul style="list-style-type: none"> • Avenues of acquiring businesses (e.g., franchising, outsourcing, leasing. • Their advantages and disadvantages as well as contractual implications (e.g., royalties, legalities) 	3.7%	33.3%	Informal <ul style="list-style-type: none"> • Class activities • Home activities 	<ul style="list-style-type: none"> • Textbooks • 2024 Revised notes • 2023 Exam Guidelines • Newspaper articles • Internet • Magazine • Other audio-visual 		P2
Week 10 &11 19-27 March 7 School days	Formal Controlled Test 1	Case Study Controlled Test:100 must cover Five subtopics as per ATP for term 1 Administered under controlled conditions			SBA Task 1 Controlled Test 1	Teacher & learner resource		

SECOND TERM								
WEEK	TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER
Week 1 08-10 April 3 school days	Creative thinking and Problem-solving	<ul style="list-style-type: none"> Creative thinking to address business problems and to improve business practice. Application of creative thinking to address business problems and to improve business practice. Routine vs. creative thinking, mental blocks to creative and idea generation. Problem-solving skills in a business context. More complex problem-solving techniques (e.g., Delphi Technique and Force field analysis revision) Working with others to solve problems and generate ideas. Creative solutions to business problems; assess these against the reality of the business environment. 	3.7%	37%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam guidelines Newspaper articles Internet Magazine Other audio-visual Topic test 		P2
Week 2 13-15 April 3 School days	Stress, crisis, and change management	<ul style="list-style-type: none"> The Concepts relating to stress, crisis and change management. How to manage stress Explain the importance of stress management in pressurised work environments Crisis and change management. Dealing with business-related crises (e.g., tight deadlines, loss of property, illness, etc.) Dealing with and adapting to change (e.g., unemployment, retrenchment, globalisation, affirmative action) 	3.7%	40.7%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine Other audio-visual media 		P2
Week 3 16-22 April 5 School days	Marketing Function:	<ul style="list-style-type: none"> The aspects of the marketing function: <ul style="list-style-type: none"> marketing activities; Product policy; Pricing policy; distribution; Marketing communication 	3.7%	44.4%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet 		P2

		<ul style="list-style-type: none"> Marketing: activities (Locating the consumer, standardisation and grading, storage, transport, financing, risk-bearing, and buying & selling) Marketing mix <ul style="list-style-type: none"> Product policy: product development, design, packaging, and trademarks Pricing policy: the importance of pricing, pricing techniques, price determination, factors influencing pricing, price adjustments 				<ul style="list-style-type: none"> Magazine Other audio-visual media 		
Week 4 23-30 April 5 School days	Marketing function	<ul style="list-style-type: none"> Distribution policy: channels of distribution, intermediaries, direct and indirect distribution Communication policy: sales promotion, advertising, publicity, and personal selling 	3.7%	48.1%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine Other audio-visual 		P2
Week 5 04-08 May 5 School days	Production function	<ul style="list-style-type: none"> The aspects of the production function: <ul style="list-style-type: none"> Production planning (information about production planning and control) Production planning, routing, scheduling, and loading. Quality control; dispatching, following up, inspection and corrective action. 	3.7%	51.8%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 exam guidelines Newspaper articles Internet Magazine Other audio-visual media 		P2
Week 6 11-15 May 5 School days	Production function	<ul style="list-style-type: none"> Safety management: <ul style="list-style-type: none"> Knowledge about factory safety, machinery and the Occupational Health and Safety Act. 	3.7%	55,5%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet 		P2
Week 7 18-22 May 5 School days	Production function	<ul style="list-style-type: none"> Quality control: <ul style="list-style-type: none"> Quality management systems (SABS) Quality control bodies and policies 	3.7%	59,2%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines 		P2

WEEK	CAPS TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER
Week 8 25-29 May 5 School days	Professionalism and Ethics	<ul style="list-style-type: none"> The theories and principles of professionalism and ethics; explore how they relate to the business environment. Application of the principles and skills of professional, responsible, ethical, and effective business practice The concept of ethics and different perspectives on ethics, as well as ethical business ventures. 	3.7%	62,9%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine 		P2
Week 9 & 10 01-26 June 18 School days	Revision	<p>Revision of all topics covered during the first term.</p> <p>Task 2: Presentation Marks: 50 Covering at least FOUR term 2 subtopics as per ATP</p>			Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine 		
Week 9& 10		MID – YEAR EXAMINATION PAPER 1 & 2 COVERING TOPICS FOR TERM 1 AND 2			SBA Task 2			

THIRD TERM								
WEEK	CAPS TOPIC	CONTENT	%	CUM %	ASSESSMENT	RESOURCES	DATE COMPLETED	PAPER
Week 1 21-28 July 5 School days	Assessment of Entrepreneurial qualities in business	<p>The degree to which a business embraces entrepreneurial qualities</p> <ul style="list-style-type: none"> Identification and assessment of a business against the entrepreneurial qualities (e.g., risk-taking, perseverance, good management, etc.) Critical reflections on a business venture, and identification of its success factors and areas for improvement. Exploration and identification of what makes a business successful. Key factors, e.g., sustainability, profitability, customer base, etc., identify areas for improvement. 	3.7%	66,6%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet Magazine Other audio-visual media 		P2
Week 2 29 July 04 August 5 School days	Transformation of a business plan into an action plan	<ul style="list-style-type: none"> Transformation of a business plan into an action plan (including Gantt charts and timelines) collaboratively or independently. Transformation of a business plan into an action plan (e.g., planning tools: Gantt charts or Work Breakdown Structure (WBS) with timelines and responsibilities, project planning) 	3.7%	70,3%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam guidelines Newspaper articles Internet Magazine Other audio-visual media 		P2
Week 3 05-12 August 5 School days	Start a business venture based on an action plan	<ul style="list-style-type: none"> Collaboratively or independently starting a business venture based on an action plan Initiating and setting up business ventures to generate income, basing this on an action plan. 	3.7%	74%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024. Revised notes 2023 Exam guidelines Newspaper articles Internet Magazine 		P2
Week 4 13-19 August 5 School days	Start a business venture based on an action plan	<ul style="list-style-type: none"> Acquiring funding (Equity capital/loans/debt, considering other sources of funding/capital), if needed. 	3.7%	77.7%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam guidelines Newspaper articles 		P2

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Week 5 20-26 August 5 School days	Presentation of business information	<ul style="list-style-type: none"> Accurate and concise verbal and non-verbal presentation of a variety of business related information (including graphs); respond professionally to questions and feedback. Presentation and validation (support) of business-related information in a verbal and nonverbal format Design and layout of the presentation using different visual aids (e.g., show how to prepare/set out slides, posters, and hand-outs) (recap). 	3.7%	81.4%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam guidelines Newspaper articles Internet Magazine Other audio-visual media 		P2
Week 6 27 August 02 September 5 School days	Presentation of business information	<ul style="list-style-type: none"> Written information – reports, business plans, business information and analysis, e.g., steps in report writing, composing a flyer, etc. Responding in a non-aggressive and professional manner to questions about work and presentations, e.g., answering all questions, making notes, not arguing, apologising for errors, etc. 	3.7%	85.1%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 exam guidelines Newspaper articles Internet Examples of visual aids. 		P2
Week 7 03-09 September 5 School days	Stages of team development/ building a team	Stages of team development/building a team: <ul style="list-style-type: none"> Forming stage/getting to know each other. Storming stage true character starts to show first-round conflict. Norming stage/settling and reconciliation Performing stage/working as a team towards the goal. 	3.7%	88.8%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet 		P2
Week 8 10-16 September 5 School days	Conflict management	Conflict management <ul style="list-style-type: none"> Definition of conflict Causes of conflict in the business Definition of conflict management skills to resolve differences in business situations. 	3.7%	92.5%	Informal <ul style="list-style-type: none"> Class activities Home activities 	<ul style="list-style-type: none"> Textbooks 2024 Revised notes 2023 Exam Guidelines Newspaper articles Internet 		P2

Week 9 17-23 September 5 School days	Revision SBA TASK	<ul style="list-style-type: none"> Understanding the meaning of action verbs, analysis of scenarios/statements and methods of marking. 						
Week 10&11	Marks: 50	<ul style="list-style-type: none"> Covering at least FOUR Term 3 topics as per the ATP The project must be given to learners towards the end of the second term for submission during the third term. 						
	Controlled Test 2 covering all term 3 topics Marks: 100	<ul style="list-style-type: none"> Understanding the meaning of action verbs, analysis of scenarios/statements principles of marking Resources required: Business Studies grade exemplars, past GDE common papers, structured informal activities, etc. 						



